

Notes to the consolidated annual financial statements

for the year ended 30 September

	Continuing operations											
	Consolidated			Eliminations			Equipment and Handling					
							Equipment			Handling		
	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm
1. Operating and geographical segments**												
Revenue												
Southern Africa	54 911	53 094	48 632				20 307	20 903	19 126	1 919	1 708	1 613
Europe®	4 429	5 012	6 210				3 792	4 134	4 377	108	220	910
Russia	3 379	3 994	4 645				3 379	3 994	4 645			
North America		1	11								1	11
Australia												
	62 720	62 101	59 498				27 479	29 031	28 148	2 027	1 929	2 534
Inter-segment revenue***				(2 180)	(1 775)	(1 533)	1 373	1 567	1 169	96	88	56
	62 720	62 101	59 498	(2 180)	(1 775)	(1 533)	28 852	30 598	29 317	2 123	2 017	2 590
Segment result												
Operating profit/(loss)												
Southern Africa	3 695	3 749	3 045				1 894	1 968	1 678	69	109	86
Europe®	(99)	(347)	(141)				71	(168)	(16)	(65)	(53)	(34)
Russia	397	429	407				397	429	407			
North America	2	(1)	2							2	(1)	2
Australia												
Operating profit/(loss)	3 995	3 830	3 313				2 362	2 229	2 069	6	55	54
B-BBEE charge	(251)											
Fair value adjustments on financial instruments	(198)	(156)	(47)				(145)	(113)	(31)	(65)	(48)	(23)
Total segment result	3 546	3 674	3 266				2 217	2 116	2 038	(59)	7	31
By geographical region												
Southern Africa	3 277	3 609	3 003				1 787	1 871	1 653	4	64	65
Europe®	(97)	(351)	(139)				66	(172)	(15)	(65)	(56)	(36)
Russia	364	417	400				364	417	400			
North America	2	(1)	2							2	(1)	2
Australia												
Total segment result	3 546	3 674	3 266				2 217	2 116	2 038	(59)	7	31
Income from associates and joint ventures	287	217	185				294	227	185		1	3
Segment result including associate income	3 833	3 891	3 541				2 511	2 343	2 223	(59)	8	34
Finance costs	(1 252)	(1 117)	(1 000)									
Income from investments	67	39	28									
Exceptional items	(6)	(66)	(79)									
	2 642	2 747	2 400									
Taxation	(808)	(837)	(729)									
Net profit	1 834	1 910	1 671									
Non-cash expenses per segment												
Depreciation	2 355	2 198	1 940				681	631	506	36	35	32
Amortisation of intangibles	129	142	136				72	84	73	2	2	1
Impairment losses	37	304	54					17				44

**The geographical segments are determined by the location of assets.

***Inter segment revenue is priced on an arm's-length basis.

®Including Middle East and Asia and Iberia

Revenue generated in South Africa for the year was R45 447 million (2014: R43 616 million; 2013: R40 306 million)

Non-current assets based in South Africa was R13 246 million (2014: R11 596 million; 2013: R10 103 million)

Notes to the consolidated annual financial statements continued

for the year ended 30 September

Continuing operations															Discontinued operations		
Automotive and Logistics															Automotive Car Trading: Australia		
Motor retail			Car Rental Southern Africa			Leasing			Logistics			Corporate					
2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm
20 140	19 173	17 465	5 202	4 510	4 069	3 362	3 087	2 895	3 980 529	3 709 658	3 454 923	1	4	10		2 783	5 503
20 140 204	19 173 34	17 465 25	5 202 8	4 510	4 069 6	3 362 125	3 087 87	2 895 76	4 509 255	4 367 281	4 377 242	1 119	4 190	10 201		2 783	5 503
20 344	19 207	17 490	5 210	4 510	4 075	3 487	3 174	2 971	4 764	4 648	4 619	120	194	211			
487	542	421	470	421	317	572	559	484	186 (27)	174 (52)	137 (37)	17 (78)	(24) (74)	(78) (54)		86	145
487	542	421	470	421	317	572	559	484	159	122	100	(61) (251)	(98)	(132)		86	145
	2	5			1	1			(5)	(1)	(2)	16	4	3			
487	544	426	470	421	318	573	559	484	154	121	98	(296)	(94)	(129)		86	145
487	544	426	470	421	318	573	559	484	181 (27)	174 (53)	136 (38)	(225) (71)	(24) (70)	(79) (50)		86	145
487 (5)	544 (13)	426 (5)	470 1	421 1	318	573	559	484	154 (3)	121 1	98 2	(296)	(94)	(129)		86	145
482	531	421	471	422	318	573	559	484	151	122	100	(296)	(94)	(129)		86	145
																(8)	(22)
																	1 40
																78 (24)	84 (38)
																54	46
50 6	44 5	46 7	560 2	526 1	457 3 10	830 7 33	772 2	747 5	185 38	176 46 287	135 44	12 2 4	14 2	17 3		10	20 40

Notes to the consolidated annual financial statements continued

for the year ended 30 September

	Continuing operations											
	Consolidated			Eliminations			Equipment and Handling					
							Equipment			Handling		
	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm
1. Operating and geographical segments** continued												
Assets												
Property, plant and equipment	14 380	12 614	11 356				5 750	4 958	3 778	172	170	172
Intangible assets	1 500	1 380	1 399				1 232	1 132	1 132	4	5	5
Investment in associates and joint ventures	923	720	571				903	678	533			
Long-term finance lease receivables	142	123	115				22	24				
Long-term financial assets	438	94	108				366	35	42			
Vehicle rental fleet	2 488	2 307	2 081									
Inventories	13 767	11 814	11 688				9 566	7 786	7 661	1 142	1 139	851
Trade and other receivables	9 331	8 357	7 687				6 752	5 827	5 689	357	316	269
Assets classified as held for sale	154		371							57		125
Segment assets	43 123	37 409	35 376				24 591	20 440	18 835	1 732	1 630	1 422
By geographical region												
Southern Africa	35 134	30 061	26 340				16 867	13 621	12 321	1 631	1 379	1 039
Europe®	3 836	3 658	3 696				3 573	3 130	2 990	99	250	383
Russia	4 152	3 689	3 524				4 152	3 689	3 524			
North America	1	1								1	1	
Australia			1 816									
Total segment assets	43 124	37 409	35 376				24 591	20 440	18 835	1 731	1 630	1 422
Goodwill	1 769	1 661	1 820				251	206	184	11	9	
Taxation	94	79	62									
Deferred taxation assets	783	695	654									
Cash and cash equivalents	2 386	4 162	2 695									
Consolidated total assets	48 155	44 006	40 607									
Liabilities												
Long-term non-interest-bearing including provisions	2 433	2 402	1 905				92	129	172			6
Trade and other payables including provisions	11 589	12 309	11 775				5 820	6 247	6 786	598	849	542
Liabilities directly associated with assets classified as held for sale	43		106							8		82
Segment liabilities	14 065	14 711	13 786				5 912	6 376	6 958	606	849	630
By geographical region												
Southern Africa	10 225	11 059	10 300				4 107	4 851	5 419	560	801	451
Europe®	2 680	2 904	2 358				659	787	697	41	38	165
Russia	1 146	738	842				1 146	738	842			
North America	5	10	14							5	10	14
Australia	9		272									
Total segment liabilities	14 065	14 711	13 786				5 912	6 376	6 958	606	849	630
Interest-bearing liabilities (excluding held for sale amounts)	13 425	11 316	10 253									
Deferred taxation liabilities	571	377	421									
Taxation	52	116	240									
Consolidated total liabilities	28 113	26 520	24 700									
Capital additions												
Southern Africa	8 222	7 495	6 089				1 900	2 113	1 229	61	42	20
Europe®	343	319	296				329	311	274	3	1	16
Russia	102	261	235				102	261	235			
	8 667	8 075	6 628				2 331	2 685	1 738	64	43	36

**The geographical segments are determined by the location of assets.

®Including Middle East and Asia and Iberia

Notes to the consolidated annual financial statements continued

for the year ended 30 September

Continuing operations																Discontinued operations		
Automotive and Logistics													Corporate			Automotive Car Trading: Australia		
Motor retail			Car Rental Southern Africa			Leasing			Logistics									
2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm		2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm
1 493	1 288	1 985	331	316	346	4 111	3 731	3 498	1 818	1 408	902		704	743	675			
52	48	15	18	5	5	13	8	5	172	170	223		10	12	14			
17	14	3	1	1	1					21	20		2	6	14			
44	39	44				120	99	115	16	8	6		12	12	16			
2 699	2 600	2 912	2 488	2 307	2 081				31	20	18		(38)					
650	628	650	308	218	188	59	51	58	1 163	1 072	961		(737)	(435)	(800)			
	203		492	422	378	654	527	540	97	43								
4 955	4 617	5 812	3 638	3 269	2 999	4 957	4 416	4 216	3 297	2 699	2 173		(47)	338	(81)			
4 955	4 617	3 996	3 638	3 269	2 999	4 957	4 416	4 216	3 052	2 407	1 844		34	352	(75)			
		1 816							245	292	329		(81)	(14)	(6)			
4 955	4 617	5 812	3 638	3 269	2 999	4 957	4 416	4 216	3 297	2 699	2 173		(47)	338	(81)			
198	191	194	791	791	791	307	292	292	210	171	359							
68	56	79		1	2	323	305	284		2	20		1 950	1 909	1 342			
2 318	2 303	2 242	1 644	1 460	1 134	849	793	741	859	936	999		(499)	(279)	(669)			
	6								35		18							
2 386	2 359	2 327	1 644	1 461	1 136	1 172	1 098	1 025	894	938	1 037		1 451	1 630	673			
2 377	2 359	2 055	1 644	1 461	1 136	1 172	1 098	1 025	811	789	852		(446)	(300)	(638)			
									83	149	185		1 897	1 930	1 311			
9		272																
2 386	2 359	2 327	1 644	1 461	1 136	1 172	1 098	1 025	894	938	1 037		1 451	1 630	673			
236	128	120	3 340	2 830	2 436	2 010	1 726	2 053	654	588	188		21	68	43			
									11	7	6							
236	128	128	3 340	2 830	2 436	2 010	1 726	2 053	665	595	194		21	68	43			

Notes to the consolidated annual financial statements continued

for the year ended 30 September

1. Operating and geographical segments** continued

1.1 Segmentation for purpose of gearing and interest cover targets

These schedules are provided to assist users to gain a better understanding of how the group segments its statement of financial position and income statement in order to set appropriate gearing and interest cover targets. For this purpose three broad segments have been defined namely:

- Trading (dealership and logistics businesses)
- Leasing (long-term leasing solutions including fleet services)
- Car Rental (short-term car hire)

In view of the nature of the Leasing and Car Rental businesses, these operations are more highly geared and in this respect are different from the rest of the group. Equipment rental businesses with a net book value of rental assets of R3 009 million (2014: R2 577 million; 2013: R1 719 million) are included as part of the Trading operations.

	Total group			Trading			Leasing			Car Rental		
	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm
Consolidated statement of financial position												
Assets												
Property, plant and equipment												
Cost	23 334	20 826	18 991	14 433	12 628	11 354	5 683	5 195	4 868	3 218	3 003	2 769
Accumulated depreciation	6 460	5 885	5 449	4 490	4 040	3 737	1 572	1 464	1 370	399	381	342
Net book value	16 873	14 921	13 542	9 943	8 568	7 617	4 111	3 731	3 498	2 819	2 622	2 427
Less: Items reflected under current assets as vehicle rental fleet and assets classified as held for sale	2 494	2 307	2 186	6		105				2 488	2 307	2 081
Property, plant and equipment – net book value	14 380	12 614	11 356	9 937	8 567	7 512	4 111	3 731	3 498	331	316	346
Goodwill	1 740	1 661	1 820	641	578	737	307	292	292	791	791	791
Intangible assets	1 500	1 380	1 399	1 470	1 367	1 389	13	8	5	18	5	5
Finance lease receivables	142	123	115	22	24		120	99	115			
Long-term financial assets, investment in associates and joint ventures	1 361	814	679	1 360	813	678				1	1	1
Deferred taxation assets	783	695	654	772	689	651	8	2	2	2	4	1
Non-current assets	19 906	17 287	16 023	14 204	12 038	10 967	4 559	4 133	3 912	1 144	1 116	1 144
Current assets	28 052	26 719	24 213	23 921	22 843	20 880	809	887	652	3 322	2 989	2 681
Finance lease receivables	258	146	137	107	17		151	129	137			
Cash and cash equivalents	2 372	4 162	2 695	2 280	3 985	2 620	66	147	47	25	31	28
Other current assets	25 422	22 411	21 381	21 533	18 841	18 260	592	612	468	3 296	2 958	2 653
Assets classified as held for sale	197		371	197		371						
Total assets	48 155	44 006	40 607	38 322	35 010	32 218	5 368	4 891	4 564	4 465	4 105	3 825
Equity and liabilities												
Interest of all shareholders	20 042	17 486	15 907	18 620	16 154	14 674	512	474	437	910	858	796
Non-current liabilities	12 078	9 700	9 611	6 286	4 428	4 447	3 922	3 556	3 332	1 870	1 716	1 832
Deferred taxation liabilities	571	377	421	414	191	138	157	178	171		8	112
Interest-bearing	9 074	6 921	7 285	3 762	2 140	2 691	3 442	3 073	2 876	1 870	1 707	1 718
Non-interest-bearing	2 433	2 402	1 905	2 110	2 097	1 618	323	305	285		1	2
Current liabilities	15 992	16 820	14 983	13 372	14 428	12 991	934	861	795	1 686	1 531	1 197
Amounts due to bankers and short-term loans	4 351	4 395	2 968	4 219	4 276	2 867	84	63	33	48	56	68
Other current liabilities	11 641	12 425	12 015	9 153	10 152	10 124	850	798	762	1 638	1 475	1 129
Liabilities directly associated with assets classified as held for sale												
– Non-interest-bearing	43		106	43		106						
Total equity and liabilities	48 155	44 006	40 607	38 322	35 010	32 218	5 368	4 891	4 564	4 465	4 105	3 825

**The geographical segments are determined by the location of the assets.

Notes to the consolidated annual financial statements continued

for the year ended 30 September

1. Operating and geographical segments** continued

1.1 Segmentation for purpose of gearing and interest cover targets continued

	Total group			Trading			Leasing			Car Rental		
	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm	2015 Rm	2014 Rm	2013 Rm
Consolidated income statement												
Continuing operations												
Revenue	62 720	62 101	59 498	54 156	54 503	52 534	3 362	3 087	2 895	5 202	4 510	4 069
Operating profit before items listed below (EBITDA)	6 479	6 170	5 389	4 036	3 889	3 375	1 409	1 333	1 237	1 033	948	777
Depreciation	(2 355)	(2 198)	(1 940)	(964)	(900)	(735)	(830)	(772)	(748)	(560)	(526)	(457)
Amortisation of intangible assets	(129)	(142)	(136)	(120)	(139)	(128)	(7)	(2)	(5)	(2)	(1)	(3)
Operating profit	3 995	3 830	3 313	2 952	2 851	2 512	572	559	484	471	421	317
B-BBEE charge	(251)			(251)								
Fair value adjustments on financial instruments	(198)	(156)	(47)	(199)	(156)	(48)	1					1
Finance costs	(1 252)	(1 117)	(1 000)	(737)	(682)	(622)	(306)	(259)	(220)	(210)	(177)	(158)
Income from investments	67	39	28	54	37	31	12	7	2	1	(5)	(5)
Profit before exceptional items	2 361	2 596	2 294	1 819	2 051	1 873	279	307	266	262	239	155
Exceptional items	(6)	(66)	(79)	(6)	(65)	(72)			1		(1)	(8)
Profit before taxation	2 355	2 530	2 215	1 814	1 985	1 801	279	307	267	262	238	147
Taxation	(808)	(837)	(729)	(714)	(734)	(591)	(54)	(98)	(80)	(40)	(5)	(58)
Profit after taxation	1 547	1 693	1 486	1 099	1 251	1 210	225	209	187	223	233	89
Income from associates and joint ventures	287	217	185	287	216	185					1	
Net profit from continuing operations	1 834	1 910	1 671	1 386	1 468	1 395	225	209	187	223	233	89
Discontinued operation												
Profit from discontinued operation		428	46		428	46						
Net profit	1 834	2 338	1 717	1 386	1 896	1 441	225	209	187	223	233	89
Attributable to:												
Owners of Barloworld Limited	1 713	2 143	1 609	1 281	1 711	1 333	210	200	178	221	232	98
Non-controlling interests in subsidiaries	121	195	108	105	186	108	14	8	9	1	1	(9)
	1 834	2 338	1 717	1 386	1 896	1 441	225	209	187	223	233	89
Key financial ratios by segment												
Total borrowings to total shareholders' funds (%)*												
Actual	67	65	64	43	40	38	688	662	666	211	205	224
Target#	#			30 – 50			600 – 800			200 – 300		
Interest cover (times)*												
Actual	2.9	3.3	3.3	3.5	4.0	4.5	1.9	2.2	2.2	2.3	2.4	2.0
Target				> 4			> 1			> 1.25		
Net debt (%)	55	41	48	31	15	20	675	631	655	208	202	221

*The group gearing target is dependent on the relative mix of assets between the three segments.

*Refer to www.barloworld.com for definitions.

**The geographical segments are determined by the location of the assets.